Action Plan:	•	Assessment Team .AST)	Year(s):	2017-20
Curriculum Team:	J Sandford K Jensen	VP & KS2 KS2	Link Governor(s) (if appropriate):	Sara Otley
	R Van Giesen J Hanafin J Lowry V Allen	M&N & KS2 SENCO & KS1 L&L & FS KS1	Is this a strategic or maintenance plan?	Strategic

Areas for improvement (as identified by inspection/self-evaluation/survey):	 The following areas will be addressed over the next three years. To: Plan strategically and effectively in response to the outcomes of assessment; Develop stronger strategies to deal with under-achievement; Provide a strategy for meeting the needs of high-achieving pupils; Revisit our approach to the development of TS&PC.
Where are we now? Include evidence where appropriate, eg quantifiable data, qualitative references/sources:	For the past number of years, The Assessment and Learning Team has, by necessity, had to focus very heavily on the collection, interpretation and use of data for the purposes of monitoring and evaluating academic progress across the school. However, towards the end of the last three-year cycle, it was clear that we were making more use of both qualitative and quantitative data. Quantitative data used includes PtE and PtM as well as CAT4. Using 'combination reports' PtE / PtM are compared with CAT4 to identify 'discrepancies' from the expected performance. This data is used to aid in the identification of under-achieving pupils. Attainment is also categorised in terms of being 'on', 'above' or 'below' expectation. Staff also now record qualitative data on selected pupils who are targeted for improvement. Quantitative data is used to aid in the setting of targets which, in turn, impact upon planning in order to bring about improvement. In short, the use of data has become very well embedded within the school culture. We have come a long way in our use of data, but our development has been 'ground up' and collegiate rather than 'imposed' from 'top down' or from beyond the school. As a consequence, our journey in assessment is likely to continue to evolve.

We are now in a position to re-focus our attention onto the learning
aspect of our remit. We will do so without losing sight of the ground we
have made in terms of assessment.

2017-18					
Targets to bring about improvement What do we want to achieve?	Success Criteria How do we know if we have succeeded? What will be the impact of our work on the children?	Actions to bring about improvement What will we do? Align with each success criteria	Resource allocations	Staff - lead responsibility Who is responsible for each action and what support is required?	Dates
T1 Plan strategically and effectively in response to assessment outcomes.	SC1a Review the present format of medium term planners for Numeracy and Literacy and alter their format as required.	Self-evaluate present Literacy and Numeracy mid- term planers by LAST. Ensure that mid-term planners reflect coverage of statutory requirements. Design planners to facilitate efficient monitoring by coordinators and curriculum teams. Include reference to IEP and Target pupils within the mid-term planner. Consider 'fixed term' planners at KS2.	ETI Document: Effective Practice & Self-Evaluation Questions for Primary. Time to be made available to formally evaluate / compare present planners against above document. Exemplars of good practice to be sought. Time set aside for joint meetings with Numeracy / Literacy Coordinators and then their teams. Meeting with Principal & SLT to discuss merits of 'fixed term' planners.	Learning and Assessment Team to meet on a regular basis throughout first term to evaluate existing mid- term planning. Coordinator to liaise with Literacy and Numeracy coordinators / teams and arrange meeting by the start of second term.	From September 2017 From January 2018 New planners to be available for 'trialling' by Session 5 (3 rd term)
	SC1b Identify and appraise present assessment techniques used across the curriculum which may assist planning.	Audit the types of assessment techniques used throughout the school and across the whole range of curricular subjects.	Use auditing tool adapted from The Teacher Assessment in Primary Science (TAPS) project, based at Bath Spa University and funded by the Primary Science Teaching Trust (PSTT).	All staff to carry out audit supplied by Learning and Assessment Team.	November 2017

		Use the results of this audit	Time for coordinator to	Learning and Assessment	Jan / Feb 2018
		to determine the 'health' of assessment throughout the school. Make staff aware of the range of assessment techniques used in school and, where necessary, support staff with the development of assessment strategies.	complete report / feedback to staff of results of above. 'Relaunch' materials already available, but possibly underutilised.	Team. Learning and Assessment Team.	Throughout year.
		Use the audit and follow-up process to ensure that results of assessment impact upon mid-term planning.	Ensure that new planners reflect audit results in their planning.		Throughout 2 nd term in development of new planners.
	SC1c Maintain at least the present percentage of pupils who attain Stanine band 5 or above.	Literacy and Numeracy Teams to set appropriate whole school targets for improvement in response to the analysis of appropriate assessments.	Time made available for coordinators to develop annual 'Data Report', which will also set appropriate targets for Literacy and Numeracy.	Assessment, Literacy and Numeracy coordinators.	September / October 2017.
		Monitoring by teams to identify possible areas of 'deficiency' and to celebrate areas of success.	Literacy and Numeracy teams to independently address results of assessments and respond.	Literacy and Numeracy Teams.	TBA by Literacy and Numeracy Teams.
T2 Further develop learning strategies for those pupils for whom underachievement is suggested by either quantitative data or who match several indicators which suggest underachievement.	SC2a Further embed the importance of recognising 'traits' which suggest underachievement.	Make available to staff and encourage a conversation about, qualitative indicators which aid the identification of underachievement in a pupil.	Appropriate documentation, websites etc., which elucidate the traits of underachievers.	Assessment coordinator / Learning and Assessment Team.	Throughout first term 2017
	SC2b Set appropriate individual targets (academic and, if necessary, social) for a sample of identified underachieving pupils.	Targets may address issues of motivation, self-esteem and behaviour, as well as academic learning targets.	Time available to produce Pupil Progress Plans for underachieving, targeted pupils.	P4 -7 Staff	September 2017

		Targeted children grouped appropriately with pupils with similar levels of achievement.	Pupil Progress Plan proformas, and appropriate quantitative data.	Learning and Assessment Team.	September 2017 with continual review.
	SC2c Reinforce and support a	Use GL suggestions / statements in appropriate planning for individual targeted pupils.		P4-7 Staff	September 2017
	whole-school culture of 'Growth Mindset' as part of the embedding process of PERMA.	Provide opportunities for staff discussion and training in the following areas: growth mindset; catering for and celebrating multiple intelligences; brain exercising; AfL.	Printed and web materials to aid in the development of the Growth Mindset theme etc. to be made available. (CCEA, internet sites, commercially published materials).	Learning and Assessment Team	December 2017 onwards.
		Developing opportunities for expression of 'pupil voice'.	Time available in assemblies, Eco and School Councils, etc., to explore and develop the meaning of 'pupil voice'.	Principal, Vice-Principal, Eco and School Councils.	Throughout year. Eco and School Councils to be constituted by October 2017.
		Revisit resources on TS&PC which are already available.	Develop inventory of TS&PC materials already available, and distribute.	Learning and Assessment Team.	By end of second term.
T3 Awareness of PERMA principles in the curriculum	SC3a Children are aware of engagement & achievement across the curriculum	Lessons to incorporate PERMA discussion where appropriate (engagement) Celebration of Achievement - focus on EFFORT & the Growth Mindset	PERMA resources Growth Mindset resources	Whole school	Term 2 & 3

2018-19					
Targets to bring about improvement What do we want to	Success Criteria How do we know if we have succeeded?	Actions to bring about improvement What will we do?	Resource allocations	Staff - lead responsibility Who is responsible for each	Dates
achieve?	What will be the impact of our work on the children?	Align with each success criteria		action and what support is required?	
T1 Ensure appropriate and suitable provision for the pupils grouped in the upper stanine bands	In addition to the cohort, effectively track individuals who consistently work at the very top of the standardised curve.	Each class to have a list of those pupils in the upper stanine band. LAST to provide information to teachers on those pupils consistently in the 9 th stanine band. Develop a register of gifted	Time for teachers to complete 'Progress Summaries' for each year group (P4-7). Learning and Assessment Team to collate information Upper Stanine band pupils and feed-back to staff.	P4-7 staff Learning and Assessment Team.	September - December 2018.
	SC1b	and talented children.	Devise mechanism for pupils too young for standardised testing to be highlighted as potentially G&T. Record of these pupils to be developed and maintained.	All staff under guidance of Learning and Assessment Team.	From September 2018.
	Provide / Develop materials to support high achieving children and encourage them towards more independent learning.	In conjunction with other curricular teams, LAST to facilitate access to materials of a suitable nature, to meet the needs of high performing children.	Gathering of central bank of materials for catering for very able children in Literacy and Numeracy.	Assessment, Literacy and Numeracy coordinators.	From September 2018.
T2 Plan strategically and effectively in response to assessment outcomes.	SC2a Review the present format of medium term planners for WAU and alter its format as required.	Self-evaluate present WAU mid-term planer by LAST with WAU team. Ensure that mid-term planners reflect coverage of statutory requirements.	Time available to carry out auditing and monitoring process on WAU mid-term planners.	WAU Team to carry out audit. WAU to work with Learning and Assessment Team to design new planners.	Commence audit late September 2018. New planners to be available for trialling by Easter 2019.
		Design planners to facilitate efficient monitoring by			

		coordinators and curriculum teams.			
T3 Continue to support strategies for those pupils for whom underachievement is suggested.	SC3a Continue to reinforce and support a whole-school culture of 'Growth Mindset'. Seek ways of celebrating all types of achievement and encouraging pupil voice.	Continue to reinforce the start that was made last year on the development of a Growth Mind-Set throughout the school. Continue to embed the principles of PERMA.	Resources as developed above (2017-18).	Learning and Assessment Team, leading whole staff.	From September 2018

2019-20					
Targets to bring about improvement	Success Criteria	Actions to bring about improvement	Resource allocations	Staff - lead responsibility	Dates
What do we want to achieve?	How do we know if we have succeeded? What will be the impact of our work on the children?	What will we do? Align with each success criteria		Who is responsible for each action and what support is required?	
T1 Review the outcomes of quantitative testing for the previous 3 years.	SC1a Produce a record of the progress made by the cohort of children over the past three years. SC1b Definitively decide upon the merits of the system presently used to gather and interpret quantitative data. SC1c Make appropriate suggestions, if needed, to alter the focus of our use of quantitative data.	Data Report for this year to reflect on pupil performance over the previous two years also. Data to be examined for trends to ascertain the effectiveness of our planning and teaching. Learning and Assessment Team to discuss and act on the above outcomes.	Copies of the past 3 sets of quantitative data. Time available for Learning and Assessment Team and Numeracy and Literacy Coordinators to meet to review trends within quantitative data and to make suggestions for change if necessary.	Learning and Assessment Team. Numeracy and Literacy Coordinators.	First term 2019
T2 Plan strategically and effectively in response to assessment outcomes.	SC2a Review the present format of medium term planners for the remaining curricular areas and alter format as required.	By audit and evaluation of present planners by curriculum teams, Learning and Assessment Team will develop new mid-term planners for approval by staff.	Time to set aside for teams and coordinators to meet with, carry out and assess results of audits and then, in conjunction with the Learning and Assessment	Learning and Assessment Team with curricular coordinators, feeding back to curricular teams.	From September 2019

The process for these curricular areas will reflect that of the previous two years for Numeracy,	Team design appropriate new mid-term planners.	
Literacy and WAU.		

Strategies to monitor & evaluate					
Success Criteria	What?	Who?	When?		
2017-18					
SC1a Review the present format of medium term planners for Numeracy and Literacy and alter their format as required.	Self-evaluate present Literacy and Numeracy mid-term planers Redesign planners to facilitate efficient monitoring by coordinators and curriculum teams.	Learning and Assessment Team to liaise with Literacy and Numeracy coordinators /teams.	From September 2017 From January 2018		
SC1b Identify and appraise present assessment techniques used across the curriculum which may assist planning.	Audit the types of assessment techniques used throughout the school and follow-up process to ensure that results of assessment impacts upon mid-term planning.	All staff to carry out audit supplied by Learning and Assessment Team.	November 2017 and throughout 2 nd term in development of new planners.		
SC1c Maintain at least the present percentage of pupils who attain Stanine band 5 or above.	Literacy and Numeracy Teams to set appropriate whole school targets for improvement in response to the analysis of appropriate assessments.	Assessment, Literacy and Numeracy coordinators.	From September / October 2017.		
SC2a Further embed the importance of recognising 'traits' which suggest underachievement.	Further embed the importance of recognising 'traits' which suggest underachievement.	Assessment coordinator / Learning and Assessment Team.	Throughout first term 2017		
SC2b Set appropriate individual targets (academic and, if necessary, social) for a sample of identified underachieving pupils.	Targeted children grouped appropriately with pupils with similar levels of achievement.	P4 -7 Staff	September 2017 with continual review.		
SC2c Reinforce and support a whole-school culture of 'Growth Mindset'.	Provide resources in the following areas: growth mindset; catering for and celebrating multiple intelligences; brain exercising; AfL.	Learning and Assessment Team	December 2017 onwards.		

SC3a Children are aware of engagement & achievement across the curriculum	Lessons to incorporate PERMA discussion where appropriate (engagement) Celebration of Achievement - focus on EFFORT & the Growth Mindset	Whole school	Term 2 & 3
2018-19			
SC1a In addition to the cohort, effectively track individuals who consistently work at the very top of the standardised curve.	Each class to have a list of those pupils in the upper stanine band. Develop a register of gifted and talented children.	P4-7 staff Learning and Assessment Team.	September - December 2018. From September 2018.
SC1b Provide / Develop materials to support high achieving children and encourage them towards more independent learning.	LAST to facilitate access to materials to meet the needs of high performing children.	Assessment, Literacy and Numeracy coordinators.	From September 2018.
SC2a Review the present format of medium term planners for WAU and alter its format as required.	Self-evaluate present WAU mid-term planers Redesign planners to facilitate efficient monitoring by coordinators and curriculum teams.	WAU Team to carry out audit. WAU to work with Learning and Assessment Team to design new planners.	Commence audit late September 2018. New planners to be available for trialling by Easter 2019.
SC3a Continue to reinforce and support a whole-school culture of 'Growth Mindset'. Seek ways of celebrating all types of achievement and encouraging pupil voice.	Continue to embed the principles of PERMA.	Learning and Assessment Team, leading whole staff.	From September 2018
2019-20			
SC1a Produce a record of the progress made by the cohort of children over the past three years.	Data Report for this year to reflect on pupil performance over the previous two years also.	Learning and Assessment Team. Numeracy and Literacy Coordinators.	First term 2019
SC1b Definitively decide upon the merits of the system presently used to gather and interpret quantitative data.	Data to be examined for trends to ascertain the effectiveness of our planning and teaching.	Learning and Assessment Team. Numeracy and Literacy Coordinators.	
SC1c	Learning and Assessment Team to discuss and act on the above outcomes.	Learning and Assessment Team.	

Make appropriate suggestions, if needed, to alter the focus of our use of quantitative			
data.			
	After audit and evaluation of present	Learning and Assessment Team with	From September 2019
SC2a	planners by curriculum teams develop new	curricular coordinators, feeding back to	
Review the present format of medium term	mid-term planners for approval by staff.	curricular teams.	
planners for the remaining curricular areas			
and alter format as required.			